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|------------------------|---|
| Scrutiny | |
| Meeting Date | 22 January 2020 |
| Report Title | Budget 2020/21 and Medium Term Financial Plan |
| Cabinet Member | Cllr Truelove, Leader and Cabinet Member for Finance |
| SMT Lead | Nick Vickers, Chief Financial Officer |
| Head of Service | Nick Vickers, Chief Financial Officer |
| Lead Officer | Phil Wilson, Financial Services Manager |
| Key Decision | Yes |
| Classification | Open |
| Recommendations | <ol style="list-style-type: none"> 1. To note the draft 2020/21 revenue and capital budgets, 2. To note the Medium Term Financial Plan, and 3. To note £10m of borrowing facility to be allocated to support affordable housing initiatives. |

1. Purpose of Report and Executive Summary

- 1.1 This report sets out draft 2020/21 revenue and capital budgets and the draft Medium Term Financial Plan (MTFP).
- 1.2 The 2020/21 budget is the first budget set by the Coalition and it is a major opportunity for the administration to set a budget that reflects its priorities. This means a much higher priority on affordable housing, addressing climate change, health issues and the promotion of social equality. Given the highly constrained revenue budget position much of the change of emphasis focuses on the use of one-off reserve money being used to fund these priorities.
- 1.3 As part of the one year Spending Review by Government published on 4 September the changes planned for the financing of local authorities have been deferred from 1 April 2020 to 1 April 2021. So once again local authorities are working with next to no knowledge of the long term funding intentions of Government.
- 1.4 The Local Government Finance Settlement is normally announced in the middle of December and it is likely to be delayed due to the General Election.
- 1.5 The contents of this report will form the basis of the formal scrutiny of the proposals on 22 January.

2. Background

Local Government Finance

- 2.1 The Government was committed to a new system of local government finance from 1 April 2020. This would have seen business rate localisation, a reset of each Council's business rate base position and the implementation of the Fair Funding Review notionally reflecting resource needs in the allocation of funding. In practice the aggregated financial impact of these changes would have led to substantial gainers and losers and a safety netting system to limit the impacts year on year. All of this is now postponed until 1 April 2021.
- 2.2 On 4 September the Chancellor of the Exchequer announced a one year financial settlement for local authorities. For local government the announcement focussed on upper tier Councils with social care responsibilities. For Swale the main issues are:
- 75% Business Rates Pilots will come to an end in March 2020 and there are no new pilots planned for 2020/21. Kent was not selected as a pilot in 2019/20 and we have participated in a Kent business rate pool and we expect this to continue,
 - A 2% Council Tax referendum limit will be proposed alongside an additional 2% for the Social Care Precept for Kent County Council. We also anticipate the £5 per annum maximum increase will be permitted, and
 - Legacy payments for New Homes Bonus will be paid. Since then a Government consultation paper gives a clear signal that there will be only two years of "legacy payments" in 2021/22, and only one in 2022/23. At its peak in 2016/17 the Council budgeted to receive £3,482,000 in New Homes Bonus, for 2022/23 we are now forecasting £371,000.
- 2.3 Whilst we have a further year before the new funding regime there are very genuine reasons for significant concerns about the impact of the Council's finances:
- As the recently published Deprivation Statistics show the borough has areas of high deprivation and is the 69th most deprived district within England and Wales, based on rank by average rank (out of 317). Swale is in no sense a "typical" South East England borough but it is highly unlikely that the new resource needs system will address this,
 - Business rates will be re-based and the Council will effectively lose the above average gains in business rates which it has benefitted from since 2013,
 - The Council has a relatively low Council Tax (second lowest to Ashford BC in Kent) and a relatively low council tax base, and

- The financial benefit of New Homes Bonus is being lost.

Business Rates

- 2.4 From 1 April 2013 business rates were part localised. Given the large growth in business rates in the borough this has been hugely positive for the Council's finances.
- 2.5 For three years prior to 2018/19 the Council participated in a business rates pool with KCC, 10 other borough/district councils and the Fire Authority. The pool enabled business rates which would otherwise be passed to Central Government to be retained in the county. Under the arrangement the borough/district, KCC and a joint fund received 30% each and 10% went into a reserve. The Council share has largely been allocated to the Business Rate Volatility Reserve which is now being used to fund the Special Projects Fund. The shared Kent Pool Economic Development Reserve has been allocated to the Sheppey Lower Road improvements (£250k), the Visitor Economy Strategy (£250k) and approval was sought by the Financial Management Report to the Cabinet meeting to allocate a further £250k from this reserve to fund the Heritage Strategy. The £800k previously allocated to support M2 Junction 5 improvements will be now used to help achieve Council priorities.
- 2.6 For 2018/19 the Council was part of a business rate pilot 100% localisation. The direct financial gain was £890k to the Volatility Reserve and there is a further £1.7m through the Housing and Commercial Growth Reserve which is proposed to be used to fund borrowing to support affordable housing projects.
- 2.7 There are also potential pitfalls on business rates. For example, in July 2019 we were notified of a successful business rate appeal by Morrisons for their major warehouse on the 2010 rating list. The one-off cost charged to the provision for appeals is £2.5m and the ongoing impact is a £400k reduction in business rates income. However, the effect on future years' business rates income has been offset to an extent as a result of a change in the methodology used for calculating the cost of potential appeals for the 2017 rating list.
- 2.8 As will be seen in the Medium Term Financial Plan there is once again a substantial financial benefit from the localisation of business rates in 2020/21, but this is expected to dissipate in the remaining years of the MTFP.

Coalition Priorities

- 2.9 It has already been reported that there are in year pressures from initiatives to achieve Coalition priorities. These include,
- Moving the lowest paid staff in the Council on to the Real Living Wage,
 - Reintroducing the car parking concession for users of the Swallow and Sheerness leisure centres,

- Creating a new dedicated post to support Health initiatives, and
- Additional posts in Housing Options.

2.10 The Special Projects Fund was created in July and Cabinet agreed that it would be funded at £1m a year for four years from reserves. This fund is initially focussing on addressing the backlog of work on the public realm and on initiatives to address the Council's far reaching objectives relating to Climate Change.

Homelessness

2.11 For Councils which have transferred their stock the main focus in terms of housing is the management of homelessness and the management of inspection services on private landlords. The introduction of the Homeless Reduction Act from 1 April 2018 has put further increase cost pressures on the Council.

2.12 In May 2019 the administration committed to deliver more affordable homes in Swale, this was further confirmed with the adoption of the Housing, Homelessness and Rough Sleeping Strategy in July 2019. The key objective within the strategy relating to affordable homes is to “develop a borough wide approach to invest in and deliver affordable homes, with a particular focus on social rent”.

- 2.13 The impact of this strategy can be seen in financial terms in two main areas;
- Homelessness cost pressure - the cost pressures are set out in the Appendix and the net impact is a pressure of £468k. This pressure will be fully funded in the 2020/21 revenue budget. At the same time it is intended that the restructure of the Housing Options Team with four additional posts including two funded from the Council revenue budget will allow more time to be allocated to prevention and more resources for case work, and
 - It is proposed that £10m of borrowing facility is allocated to support affordable housing initiatives. Adding to the supply of affordable housing is critical. One route is through the planning process and the other is through direct intervention, most likely with established Registered Providers. Cabinet, deputy cabinet members and senior officers have had extensive discussion with Homes England and Registered Providers and good progress is being made on bringing proposals to Cabinet.

Use of Reserves

2.14 The Reserves are examined in more detail in the February Council report. But the Financial Management Report to Cabinet set out more information on the use being made of the existing Communities Fund and the new Special Projects Fund. With Reserves having increased so substantially in recent years and the constraints on the revenue budget the Reserves are critical for

the Coalition to achieve its objectives but at the same time maintain a prudent management of the Council's overall finances.

Capital Strategy

- 2.15 The capital strategy will be reported to Cabinet and Council in February. Unlike last year when no capital budget was submitted for scrutiny in January an outline capital budget is attached to this report. At this stage it is assumed that all the financial aspects of the Sittingbourne Town Centre (STC) project will be complete by 31 March so STC is not included in the capital budget.
- 2.16 New projects for the capital budget will be subject to individual business cases for decision by Cabinet. But a number of potential projects can be highlighted at this stage:
- Affordable housing - the Council will also use the £1.7m North Kent Growth Reserve money funded from the Business Rates pilot to fund up to £10m of borrowing for affordable housing.
 - Swale House refurbishment - two projects are underway in relation to Swale House; a piece of work by the Carbon Trust as part of a wider review of the Council's carbon emissions which will identify what remedial work is required to achieve carbon neutrality for Swale House. And as an addition to the One Public Estate Work, Pellings are undertaking a structural review of Swale House and a detailed assessment of the Council's space requirements and the scope for getting additional tenants into the building. There will be capital costs from this work which cannot be fully assessed at this time.

Council Tax

- 2.17 The 2020/21 budget and the MTFP assume an increase of £4.95 per annum subject to confirmation in the Local Government Finance Settlement of the parameters for District Councils.

Contractual Price Inflation

- 2.18 The Council's major contracts are subject to price inflation (or deflation) provisions. The main contracts have the following provisions:

| Contract | Inflation Provision |
|-------------------------|---|
| Refuse/ Street cleaning | Average Weighted Earnings (AWE) 40%, Consumer Price Index (CPI) 40%, and Diesel fuel index 20%; |
| Grounds maintenance | Retail Price Index excluding mortgage interest payments (RPIX) |
| Leisure | Retail Price Index |
| Public Conveniences | AWE 55%, CPI 35%, and Diesel fuel index 10%. |

Staff Pay

- 2.19 The staff pay increase, to which member's allowance increases are linked, is subject to negotiation locally. The current budget provision is for a 2% increase plus staff increments where applicable.

3. Proposals

- 3.1 Given the timing of this report this is an interim step in the development of fully balanced budget proposals.
- 3.2 The updated Medium Term Financial Plan is attached in Appendix I. It currently shows a gap to be closed for a balanced position of £714k.
- 3.3 Variations over £5,000 from the 2019/20 base budget are set out in Appendix II. For convenience they are shown by Head of Service with the standard categories of Growth, Unavoidable Cost Pressures, Loss of Income, Service Savings and Additional Income.
- 3.4 The budget gap has to be closed and the only options available are to reject pressures, identify new savings or fund from reserves. This work is ongoing and already the following pressures have been reviewed:

| Pressure | Action |
|---|---|
| Member Localism Grants top up £54k | To be funded from the Special Projects Fund |
| Culture Grants £10k | To be funded from Communities Fund if required for 2020/21 |
| Legal loss of S106 income £41k | This income supports the base budget, if income reduces then costs will have to be reduced. |
| Economy and Community Services (ECS) growth £148k | Alternative funding to be explored |
| Bheard (staff) survey £12k | To be funded from Performance Fund |
| Benefit cost pressure £52k | To be funded from Revenues & Benefits Reserve |
| Chief Financial Officer £22k | To be spread across other teams within Resources directorate |

- 3.5 These proposals total £339k leaving a gap to close of £375k.

- 3.6 The draft capital budget is attached in Appendix III.

4. Alternative Options

- 4.1 Do nothing – This is not recommended as the Council is legally required to set a balanced budget. The Constitution also requires Scrutiny to have budget proposals one month in advance of their January meeting.

4.2 This report details the budget proposals as at 18 December 2019 of the Cabinet who invite alternative proposals to be put forward. A further budget report will be submitted to Cabinet and Council in February 2020.

5. Consultation Undertaken or Proposed

5.1 Formal consultation with the business community will be undertaken.

6. Implications

| Issue | Implications |
|---------------------------------------|---|
| Corporate Plan | The budget proposals support the achievement of the Council's corporate priorities. |
| Financial, Resource and Property | The report sets out the Council's resourcing position. |
| Legal, Statutory and Procurement | The Council is required to set a Council tax and a balanced budget. |
| Crime and Disorder | Any potential implications will be addressed by service managers in their budget proposals. |
| Environment and Sustainability | The proposals support the Climate Change and Ecological motion agreed by Cabinet. |
| Health and Wellbeing | Funding is allocated for a dedicated Health post. |
| Risk Management and Health and Safety | Any potential implications will be addressed by service managers in their budget proposals. |
| Equality and Diversity | Any potential implications will be addressed by service managers in their budget proposals. |
| Privacy and Data Protection | Any potential implications will be addressed by service managers in their budget proposals. |

7. Appendices

7.1 The following documents are to be published with this report and form part of the report:

- Appendix I: Medium Term Financial Plan
- Appendix II: Budget variations
- Appendix III: Capital budget

8. Background Papers

None

Medium Term Financial Plan (MTFP)

| | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
|---|------------|----------------|----------------|----------------|
| | £'000 | £'000 | £'000 | £'000 |
| Base budget | 18,613 | 18,529 | 18,447 | 18,447 |
| Growth items | 0 | 1,468 | 1,576 | 1,642 |
| Unavoidable cost pressures | 0 | 2,757 | 2,729 | 2,830 |
| Loss of income | 0 | 391 | 391 | 391 |
| Additional income | 0 | (1,821) | (2,127) | (2,331) |
| Committed price increases | 0 | 273 | 481 | 686 |
| Lower Medway Internal Drainage Board <i>assuming a 2% precept increase</i> | 817 | 833 | 850 | 867 |
| <u>Salary Related:</u> | | | | |
| Pay award (2%) | 0 | 257 | 520 | 787 |
| Other pay increases | 0 | 78 | 125 | 150 |
| Contribution to/(from) reserves | (740) | (478) | (396) | (396) |
| Revenue Support Grant | (113) | (115) | 0 | 0 |
| Business Rates <i>This does not reflect the changes from Fair Funding Review, Baseline Reset and New Approach to Business Rates which are due to be implemented in 2021/22</i> | (7,768) | (8,750) | (8,845) | (9,010) |
| Contribution from Business Rates Reserves | (250) | (250) | 0 | 0 |
| Levy account surplus | (65) | (173) | 0 | 0 |
| Council Tax | (8,258) | (8,619) | (8,990) | (9,370) |
| New Homes Bonus | (1,875) | (1,605) | (752) | (371) |
| Savings Required | 361 | 2,775 | 4,009 | 4,322 |
| Service savings | 0 | (2,061) | (2,074) | (2,068) |
| Requirement for balanced position | 0 | (714) | (1,935) | (2,254) |
| Committed savings | 0 | (2,775) | (4,009) | (4,322) |
| Contribution from General Fund | 361 | 0 | 0 | 0 |
| Council Tax | £174.42 | £179.37 | £184.32 | £189.27 |
| Council Tax increase % | 2.70% | 2.84% | 2.76% | 2.69% |
| Council Tax increase £ | £4.49 | £4.95 | £4.95 | £4.95 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|---|---|--------------------------------------|---------------------------------|--------------------|---|---|---|---|
| 1 | ADAMS | Swale House | Fees and Services | 271 | 0 | Growth items | Cost of security service | 30,000 | 30,000 | 30,000 |
| 2 | ADAMS | Central House | Electricity | 6,260 | 6,260 | Service savings | Management to be transferred to Swale Community Leisure | -6,260 | -6,260 | -6,260 |
| 3 | ADAMS | Central House | Service Charge | -9,443 | -6,300 | Loss of income | Management to be transferred to Swale Community Leisure | 6,300 | 6,300 | 6,300 |
| 4 | ADAMS | Central House | Recharge of Utility costs | -10,941 | -9,200 | Loss of income | Management to be transferred to Swale Community Leisure | 9,200 | 9,200 | 9,200 |
| 5 | ADAMS | Miscellaneous General Fund Properties | Rents - Properties | -361,213 | -360,500 | Loss of income | No income from Fountain Street properties | 10,500 | 10,500 | 10,500 |
| 6 | ADAMS | Sub Total | | | | | | 49,740 | 49,740 | 49,740 |
| 7 | BEATTIE | Food & Safety | MKS Charges for Environmental Services | 247,001 | 283,900 | Service savings | Reduction in shared service recharge. | -25,710 | -20,550 | -15,280 |
| 8 | BEATTIE | Environmental Protection | MKS Charges for Environmental Services | 179,448 | 181,170 | Growth items | Shared service recharge not including Air Quality Officer | 6,430 | 10,180 | 14,010 |

Budget Variations

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|-----|-----------------|---|--|--------------------------------------|---------------------------------|-------------------|--|---|---|---|
| 9 | BEATTIE | Environmental Protection | MKS Charges for Environmental Services | 0 | 50,000 | Growth items | Air Quality Project Officer added to 2019/20 Budget for 2 years only funded from reserves. | -11,000 | -50,000 | -50,000 |
| 10 | BEATTIE | Contribution from the General Reserve | General reserve | 0 | -50,000 | Growth items | Air Quality Project Officer added to 2019/20 Budget for 2 years only funded from reserves. | 11,000 | 50,000 | 50,000 |
| 11 | BEATTIE | Shellfish Classification | Sampling / Monitoring | 17,375 | 25,000 | Service savings | Savings in cost of contract | -6,250 | -6,000 | -5,500 |
| 12 | BEATTIE | Pollution Prevention Control | Environmental Protection Act Fees | -17,209 | -30,500 | Loss of income | To reflect actual reduction in income | 12,500 | 12,500 | 12,500 |
| 13 | BEATTIE | Kent & Medway Air Quality Data Management Network | Private Contractors | 17,479 | 0 | Growth items | The Kent & Medway Contract ends 20-21. As yet procurement not started and may transfer to another Local Authority. | 17,480 | 0 | 0 |
| 14 | BEATTIE | Kent & Medway Air Quality Data Management Network | Fees and charges | -18,741 | 0 | Additional income | Offset of growth item above. | -17,480 | 0 | 0 |
| 15 | BEATTIE | Sub Total | | | | | | -13,030 | -3,870 | 5,730 |
| 16 | CLIFFORD | Democratic Services | Salaries | 216,490 | 186,690 | Growth items | Additional resource for providing Election and Democratic Service | 10,000 | 10,000 | 10,000 |
| 17 | CLIFFORD | General Democratic Costs | Members Travel - Taxable | 0 | 6,990 | Service savings | Budget not required due to mileage rate being set at 45p | -6,990 | -6,990 | -6,990 |

Budget Variations

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|-----|-----------------|----------------------------|---|-----------------------------------|------------------------------|----------------------------|--|---|---|---|
| 18 | CLIFFORD | General Democratic Costs | MKS Accounts | 0 | 38,720 | Service savings | Savings to fund Information Governance Assistant | -25,000 | -25,000 | -25,000 |
| 19 | CLIFFORD | General Democratic Costs | MKS Director | 39,809 | 36,840 | Unavoidable cost pressures | Council's share of costs | 5,190 | 6,030 | 6,890 |
| 20 | CLIFFORD | Contributions from funds | Expenditure funded from reserves | 0 | -120,000 | Growth items | Removal of 19/20 Budget to fund 19/20 elections from reserves | 120,000 | 120,000 | 120,000 |
| 21 | CLIFFORD | Borough & Parish Elections | Elections | 0 | 120,000 | Growth items | Removal of 19/20 Budget to fund 19/20 elections from reserves | -120,000 | -120,000 | -120,000 |
| 22 | CLIFFORD | Borough & Parish Elections | Contribution from Other Local Authorities | -1,820 | -15,000 | Loss of income | Budget originally to cover parish and town elections in May 2019. Council will only recharge parish councils if there are by-elections | 15,000 | 15,000 | 15,000 |
| 23 | CLIFFORD | Electoral Registration | Postage | 21,204 | 31,100 | Service savings | Canvass reform result in reduced postage | -5,100 | -5,100 | -5,100 |
| 24 | CLIFFORD | Sub Total | | | | | | -6,900 | -6,060 | -5,200 |
| 25 | CASSELL | Environment Wardens | Hire & Leases | 15,549 | 15,750 | Growth items | This is the current estimate to hire 6 electric vehicles (or hybrid if suitable electric vehicles are not available). | 26,250 | 26,250 | 26,250 |

Budget Variations

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|-----|-----------------|---------------------------------|----------------------------------|--------------------------------------|---------------------------------|----------------------------|--|---|---|---|
| 26 | CASELL | Serco Paisa | Contracts | 223,980 | 223,980 | Service savings | Repayments under Paisa now completed - full savings on interest and principal for this finance lease is shown under Finance (94 & 95) | -223,980 | -223,980 | -223,980 |
| 27 | CASELL | Serco Paisa | Contracts | -223,980 | -223,980 | Unavoidable cost pressures | Repayments under Paisa now completed - full savings on interest and principal for this finance lease is shown under Finance (94 & 95) | 223,980 | 223,980 | 223,980 |
| 28 | CASELL | Client & Amenity Services Staff | Salaries | 0 | 0 | Growth items | Recruitment of full time Project Support Surveyor. Currently funded via a performance fund which is due expire in Jan 2020. Therefore a Special Projects Fund has been approved. | 45,000 | 0 | 0 |
| 29 | CASELL | Contributions from Funds | Expenditure funded from reserves | 0 | 0 | Growth items | Recruitment of full time Project Support Surveyor. Currently funded via a performance fund. Therefore a Special Projects Fund bid has been approved. | -45,000 | 0 | 0 |
| 30 | CASELL | Car Park Staff | MKS Charges for Car Parking | 111,604 | 102,990 | Unavoidable cost pressures | Increase for cost of service from Maidstone Council | 11,010 | 13,010 | 15,010 |

Budget Variations

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|-----|-----------------|---------------------|---|--------------------------------------|---------------------------------|-------------------|---|---|---|---|
| 31 | CASELL | Swale Car Parks | Fees and charges | 0 | 0 | Growth items | To reinstate free car parking at the Swallow Leisure Centre | 90,000 | 90,000 | 90,000 |
| 32 | CASELL | Seafront | Grants & Contributions | -2,887 | -29,000 | Loss of income | One-off grant not continued into future years | 29,000 | 29,000 | 29,000 |
| 33 | CASELL | Seafront | Equipment Purchase | 809 | 29,800 | Service savings | One-off grant not continued into future years. | -29,000 | -29,000 | -29,000 |
| 34 | CASELL | Public Conveniences | Water | 40,010 | 36,140 | Growth items | Addition of four public conveniences | 11,120 | 11,120 | 11,120 |
| 35 | CASELL | Public Conveniences | Private Contractors | 216,641 | 224,610 | Growth items | New toilets at Minster Leas beach huts and Milton Creek Country Park and potential re-opening of Milton High Street. Addition of The Retreat Kiosk for 7 months | 26,110 | 33,630 | 41,380 |
| 36 | CASELL | Recycling Campaign | Garden Waste Scheme-Brown Bins (not compost bins) | -505,375 | -520,000 | Additional income | Predicted growth in Garden Waste subscriptions | -10,000 | -10,000 | -10,000 |
| 37 | CASELL | Special Collections | Fees & Charges | -29,744 | -25,000 | Service savings | Increase in income to reflect higher frequency of cleansing for A249 laybys. | -9,450 | -10,480 | -11,550 |

Budget Variations

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|-----|-----------------|-------------------------------|--------------------------------------|--------------------------------------|---------------------------------|----------------------------------|---|---|---|---|
| 38 | CASELL | Wheeled Bins | Equipment Purchase | 214,345 | 137,000 | Unavoidable cost pressures | Wheeled bins continue to need replacing due to coming to end of life - Propose using existing reserve for 20-21 and 21-22, additional required for 22-23. Reserve £181k at 1/4/2019 & reserve increased by £35k pa. | 0 | 0 | 63,000 |
| 39 | CASELL | Sub Total | | | | | | 145,040 | 153,530 | 225,210 |
| 40 | CLIFFORD | Sheerness Gateway | Fees and Services | 0 | 6,330 | Service savings | Budget no longer required as fees and services included in Contracts | -6,330 | -6,330 | -6,330 |
| 41 | CLIFFORD | Customer Service Centre Staff | Computer Equipment & Materials | 0 | 0 | Growth items | For the annual cost of My Council services (MCS) platform. This will form part of the MKS ICT IT equipment budget but is shown here under the service responsible for the software | 38,440 | 38,440 | 38,440 |

Budget Variations

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|-----|-----------------|------------------------------------|--------------------------|--------------------------------------|---------------------------------|------------------|---|---|---|---|
| 42 | CLIFFORD | Data Protection Resource | Salaries | 50,681 | 61,970 | Service savings | Information Governance (IG) officer post | -4,410 | -61,970 | -61,970 |
| 43 | CLIFFORD | Contributions from Funds | Salaries | 0 | 0 | Service savings | IG officer post funded for part year from reserves (Performance Fund) | -43,170 | 0 | 0 |
| 44 | CLIFFORD | Data Protection Resource | Salaries | 0 | 0 | Growth items | Information Governance Assistant post permanent and funded from savings shown against Democratic Services and Chief Executive | 37,690 | 38,450 | 39,210 |
| 45 | CLIFFORD | Data Protection Resource | Salaries | 0 | 0 | Growth items | Information Governance Support Officer post as permanent in Council's staffing establishment | 28,360 | 30,090 | 31,920 |
| 46 | CLIFFORD | Communication Services | Signage | 0 | 6,010 | Service savings | Reduction in cost of signage for Communication Services | -6,010 | -6,010 | -6,010 |
| 47 | CLIFFORD | Sub Total | | | | | | 44,570 | 32,670 | 35,260 |
| 48 | HUDSON | Closed Circuit Television - (CCTV) | CCTV Line Rental | 26,209 | 41,900 | Service savings | CCTV project is progressing. Savings on contract | -14,900 | -14,900 | -14,900 |
| 49 | HUDSON | Closed Circuit Television - (CCTV) | CCTV Monitoring Service | 230,467 | 227,000 | Service savings | CCTV project is progressing. Savings on contract | -50,000 | -50,000 | -50,000 |

Budget Variations

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|-----|-----------------|--------------------------------|--------------------------|-----------------------------------|------------------------------|---------------|---|---|---|---|
| 50 | HUDSON | Members Localism Grants | Grants & Subscriptions | 111,342 | 59,000 | Growth items | Additional budget has been funded from the Regeneration Fund since 2012/13. As the Regeneration Fund is no longer available, this increase of £53,800 to provide each Councillor with £2,400. | 53,800 | 53,800 | 53,800 |
| 51 | HUDSON | Sittingbourne Regeneration | Salaries | 0 | 0 | Growth items | ECS Town Centre Manager cost currently funded from STC capital but to be permanent in Council's staffing establishment | 59,000 | 60,180 | 61,380 |
| 52 | HUDSON | Sittingbourne Regeneration | Salaries | 0 | 0 | Growth items | ECS Regeneration Officer (Town Centres) currently funded from Regeneration Fund but to be permanent in Council's staffing establishment | 49,980 | 50,980 | 52,000 |
| 53 | HUDSON | Economic Development (General) | Salaries | 0 | 0 | Growth items | ECS Economic Development Support Officer - currently funded from Regeneration Fund but to be permanent in Council's staffing establishment | 39,300 | 40,090 | 40,890 |

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|-----|-----------------|--------------------------------|--|--------------------------------------|---------------------------------|-------------------|--|---|---|---|
| 54 | HUDSON | Culture Grants | Grants & Subscriptions | 37,651 | 0 | Growth items | Culture Grants Originally funded from Localism Fund. Scheme has continued without budget. | 10,000 | 10,000 | 10,000 |
| 55 | HUDSON | Remembrance and Commemoration | Grants & Subscriptions | 14,353 | 25,000 | Service savings | World War One scheme has ended - budget no longer required. | -25,000 | -25,000 | -25,000 |
| 56 | HUDSON | Sports Development | Fees and Services | 8,819 | 15,860 | Service savings | No longer required | -7,860 | -7,860 | -7,860 |
| 57 | HUDSON | Housing Strategy & Development | Grant of Community Housing Fund monies | 33,000 | 0 | Growth items | Remaining Grant £281,232 to be provided to Action for Communities in Rural Kent (ACRK) | 93,740 | 93,740 | 93,740 |
| 58 | HUDSON | Housing Strategy & Development | MHCLG Community Housing Grant | -33,000 | 0 | Additional income | Remaining £281,232 community housing fund grant to be paid as per current agreement to ACRK to continue project. | -93,740 | -93,740 | -93,740 |
| 59 | HUDSON | Public Health | Salaries | 0 | 0 | Growth items | Public Health post | 40,990 | 41,810 | 42,650 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|--|---|-----------------------------------|------------------------------|-----------------|--|---|---|---|
| 60 | HUDSON | Temporary Accommodation (Homelessness) | Salaries | 0 | 100,000 | Growth items | Housing, Homelessness and Rough Sleepers Strategy approved in 2019/20 Budget to fund the fixed term posts spread over two years | -100,000 | -100,000 | -100,000 |
| 61 | HUDSON | Contributions from Funds | Salaries | 0 | -100,000 | Growth items | Housing, Homelessness and Rough Sleepers Strategy approved in 2019/20 Budget to fund the fixed term posts spread over two years was funded from reserves | 100,000 | 100,000 | 100,000 |
| 62 | HUDSON | Temporary Accommodation (Homelessness) | Homeless Additional Budget Approved 18/19 | 0 | 39,460 | Service savings | This funding for 2019/20 only | -39,460 | -39,460 | -39,460 |
| 63 | HUDSON | Temporary Accommodation (Homelessness) | Salaries | 0 | 0 | Growth items | Housing Review staffing costs permanent increase to the establishment | 65,000 | 66,300 | 67,630 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|--|--|--------------------------------------|---------------------------------|----------------------------|--|---|---|---|
| 64 | HUDSON | Temporary Accommodation (Homelessness) | NL (Nightly Lets) - Homelessness Landlord Payments | 1,006,378 | 0 | Unavoidable cost pressures | Expected expenditure based on monthly monitoring | 1,700,000 | 1,700,000 | 1,700,000 |
| 65 | HUDSON | Temporary Accommodation (Homelessness) | B & B - Homelessness Landlord Payments | 190,719 | 1,201,800 | Service savings | Reduction in Bed and Breakfast costs for homelessness | -961,800 | -961,800 | -961,800 |
| 66 | HUDSON | Temporary Accommodation (Homelessness) | Housing Benefit received | -502,177 | -377,910 | Additional income | Additional benefit income due to increase in homelessness costs. This figure is being reviewed with Housing | -350,000 | -350,000 | -350,000 |
| 67 | HUDSON | Temporary Accommodation (Homelessness) | Government grants | 0 | 0 | Additional income | Anticipated increase in government grants to help local authorities deal with growing homelessness problem. This is not based on any government announcement | -100,000 | -100,000 | -100,000 |
| 68 | HUDSON | Temporary Accommodation (Homelessness) | Optivo - Homelessness Landlord Payments | 156,863 | 0 | Unavoidable cost pressures | Expected expenditure based on monthly monitoring | 180,000 | 180,000 | 180,000 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|--------------------------------|--|--------------------------------------|---------------------------------|----------------------------|---|---|---|---|
| 69 | HUDSON | Housing - Housing Options Team | Rent Deposit Scheme Debt Recovery by Finance | 6,000 | 0 | Growth items | Charge from Finance for the administration of the Rent Deposit Scheme Debt Recovery (See 87 additional income under Finance). | 6,000 | 6,000 | 6,000 |
| 70 | HUDSON | Sub Total | | | | | | 655,050 | 660,140 | 665,330 |
| 71 | FREEMAN | Planning Admin Team | MKS charges for Planning | 196,054 | 201,770 | Unavoidable cost pressures | MKS recharges | 21,930 | 26,400 | 30,960 |
| 72 | FREEMAN | Sub Total | | | | | | 21,930 | 26,400 | 30,960 |
| 73 | NAREBOR | Legal (Clientside Costs) | Legal Fees - Planning/S106 | -78,805 | -72,600 | Loss of income | The S106 income has been weaker this year and this is expected to continue. The wider uncertainty in the property market makes a conservative income estimate based on current income for future MKLS income the most realistic approach. | 40,600 | 40,600 | 40,600 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|-----------------------|--------------------------|--------------------------------------|---------------------------------|------------------|---|---|---|---|
| 74 | NAREBOR | MKLS - Legal Services | Salaries | 918,257 | 1,153,580 | Growth items | In response to the deletion of the MKS support officer role and the transfer of these responsibilities to the MKLS Business Manager there is provisional agreement that the Legal staffing budget will be increased by £6000 to complete funding for a full-time corporate governance lawyer. | 6,000 | 6,000 | 6,000 |
| 75 | NAREBOR | MKLS - Legal Services | MKLS running costs | -1,223,768 | -1,107,120 | Service savings | Contributions from partner authorities to the £6k increase for corporate governance lawyer | -4,400 | -4,400 | -4,400 |
| 76 | NAREBOR | Sub Total | | | | | | 42,200 | 42,200 | 42,200 |
| 77 | RADFORD | Corporate Costs | Salaries | 0 | 243,520 | Service savings | Savings to meet cost of Information Governance assistant | -11,000 | -11,000 | -11,000 |
| 78 | RADFORD | Sub Total | | | | | | -11,000 | -11,000 | -11,000 |
| 79 | SANDHER | Human Resources | Salaries | | | Growth items | To implement the Real Living Wage for SBC staff | 68,000 | 68,000 | 68,000 |
| 80 | SANDHER | Human Resources | Fees and Services | 11,476 | 0 | Growth items | To fund bHeard survey | 12,000 | 0 | 12,000 |
| 81 | SANDHER | Sub Total | | | | | | 80,000 | 68,000 | 80,000 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|---|---|--------------------------------------|---------------------------------|----------------------------------|---|---|---|---|
| 82 | VICKERS | Licences (Legal) | Licence Fees (Gambling) | -21,548 | -41,280 | Loss of income | To align the budget with the forecast income | 20,280 | 20,280 | 20,280 |
| 83 | VICKERS | Chief Finance Officer | Salaries | 0 | 49,930 | Growth items | Increase in hours for Chief Financial Officer | 21,840 | 23,280 | 24,740 |
| 84 | VICKERS | Benefit and Council Tax Support Administration | Benefit Subsidy | -451,413 | -432,110 | Unavoidable cost pressures | Reduction in benefit administration grant from government. | 52,280 | 71,280 | 89,320 |
| 85 | VICKERS | Benefit and Council Tax Support Administration | Council Tax Support Grant | -174,170 | -162,780 | Unavoidable cost pressures | Reduction in council tax support grant from government. | 8,140 | 15,870 | 23,220 |
| 86 | VICKERS | MKS Enforcement Service Council Tax | MKS Debt Recovery Service Income | -133,147 | -125,000 | Additional income | Additional income from this shared service for C Tax debt recovery | -34,000 | 0 | 0 |
| 87 | VICKERS | Exchequer & Banking | Recovery - Rent Deposit Scheme Debt Work | -6,000 | 0 | Additional income | Income from Housing for debtors work | -6,000 | -6,000 | -6,000 |
| 88 | VICKERS | Interest Payable | Interest payable on external loans | 16,862 | 0 | Unavoidable cost pressures | Cost of interest on existing external loans | 89,970 | 0 | 0 |
| 89 | VICKERS | Adjustments between accounting/funding basis | Salaries | 0 | -52,710 | Growth items | Represents 18/19 staff savings not identified out of total £250k required savings in previous budgets | 52,710 | 52,710 | 52,710 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|---|---|--------------------------------------|---------------------------------|----------------------------|---|---|---|---|
| 90 | VICKERS | Adjustments between accounting/funding basis | Pension Enhancements: | 229,669 | 240,000 | Service savings | Reduction in pension enhancement costs for retired staff | -11,000 | -12,000 | -13,000 |
| 91 | VICKERS | All staff costs | Payroll - Superannuation Future Funding | 1,152,270 | 1,258,350 | Unavoidable cost pressures | Pension increase from triennial revaluation for Future Funding | 289,540 | 289,540 | 289,540 |
| 92 | VICKERS | Adjustments between accounting/funding basis | Payroll - Superannuation Back Funding | 1,414,000 | 1,448,430 | Service savings | Pension reduction from triennial revaluation for Back Funding | -289,540 | -289,540 | -289,540 |
| 93 | VICKERS | Contributions from Funds | Expenditure funded from reserves | 0 | -74,050 | Unavoidable cost pressures | Use of 2018/19 underspend to support 2019/20 Budget removed | 74,050 | 74,050 | 74,050 |
| 94 | VICKERS | Interest Payable | Interest Payable | 40,639 | 18,740 | Service savings | End of Leisure finance lease interest element. | -18,740 | -18,740 | -18,740 |
| 95 | VICKERS | Adjustments between accounting/funding basis - GF | Minimum Revenue Provision (MRP) | 183,000 | 140,000 | Service savings | End of Leisure finance lease principal element. This has nil effect on Leisure budget and true saving is shown here | -140,000 | -140,000 | -140,000 |
| 96 | VICKERS | Adjustments between accounting/funding basis - GF | Minimum Revenue Provision | 254,753 | 451,000 | Growth items | Minimum Revenue Provision for capital items funded from internal borrowing | 257,000 | 369,000 | 397,000 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|--|--------------------------|--------------------------------------|---------------------------------|----------------------------|---|---|---|---|
| 97 | VICKERS | STC Princes Street Retail Park | Fees and Services | 22,322 | 10,000 | Unavoidable cost pressures | Property Management fee and unrecoverable service charges for the STC Retail Park | 13,600 | 13,600 | 13,600 |
| 98 | VICKERS | STC Princes Street Retail Park | Rents | -438,610 | 0 | Additional income | Rental income from STC Retail Park | -495,000 | -495,000 | -495,000 |
| 99 | VICKERS | STC Princes Street Retail Park | Rents | 0 | -240,000 | Loss of income | Removal of previous budget for rental income from STC Retail Park | 240,000 | 240,000 | 240,000 |
| 100 | VICKERS | STC Cinema, Hotel, Restaurants, Bourne place | Rents | 0 | 0 | Additional income | STC Bourne Place rental income for cinema, hotel and restaurants. | -584,290 | -937,700 | -1,137,690 |
| 101 | VICKERS | STC Cinema, Hotel, Restaurants, Bourne place | Fees and charges | 0 | 0 | Growth items | Cinema/ restaurants and Travelodge operational costs | 10,000 | 10,000 | 10,000 |
| 102 | VICKERS | STC Multi-storey Car Park | Various | 0 | 0 | Growth items | Costs of managing the new Multi-Storey Car Park | 183,610 | 187,280 | 191,020 |
| 103 | VICKERS | STC Multi-storey Car Park | Fees and charges | 0 | 0 | Additional income | Multi Storey Car Park increased income | -100,000 | -100,000 | -100,000 |
| 104 | VICKERS | STC Multi-storey Car Park | Rates | 0 | 0 | Growth items | New Multi Storey Car park - business rates | 86,000 | 87,720 | 89,470 |
| 105 | VICKERS | Sub Total | | | | | | -279,550 | -544,370 | -685,020 |
| 106 | WOODWARD | ICT Development, Network & Support | MKS Charges for ICT | 381,190 | 418,800 | Unavoidable cost pressures | Increase in shared services recharge as agreed at Shared Services Board | 49,200 | 49,200 | 49,200 |

Budget Variations

| No. | Head of Service | Description | Type of Spend/ Income | Previous Year Actual 2018/19 £ | Original Budget 2019/20 £ | MTFP Category | Explanation of Budget Change | 2020-21 increase over and above 19/20 £ | 2021-22 increase over and above 19/20 £ | 2022-23 increase over and above 19/20 £ |
|-----|-----------------|----------------------------------|--------------------------|--------------------------------------|---------------------------------|----------------------------------|--|---|---|---|
| 107 | WOODWARD | GIS | MKS Charges for ICT | 72,064 | 67,630 | Unavoidable cost pressures | Increase in shared services recharge as agreed at Shared Services Board | 5,370 | 5,370 | 5,370 |
| 108 | WOODWARD | Sub Total | | | | | | 54,570 | 54,570 | 54,570 |
| 109 | | Committed price increases | | | | | | 272,920 | 480,610 | 685,900 |
| 110 | | Minor items | | | | | | -48,290 | -26,760 | -23,810 |
| 111 | | Grand Total | | | | | | 1,007,250 | 975,800 | 1,149,870 |

Capital Programme

| | Funding SBC/ Partner- ship | 2019/20 Original Budget | 2019/20 Revised Budget | 2020/21 Original Budget | 2021/22 Original Budget | Budget Later Years |
|--|-------------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|--------------------------|
| | | £ | £ | £ | £ | £ |
| <u>Housing, Economy & Community Services - C. Hudson</u> | | | | | | |
| CCTV – Reserves | SBC | 15,000 | 30,000 | 0 | 0 | 0 |
| The Mill Project, Sittingbourne Skate Park – S106 | P | 0 | 1,350 | 0 | 0 | 0 |
| The Mill Project, Sittingbourne Skate Park – Capital Grant | P | 15,000 | 15,000 | 0 | 0 | 0 |
| The Mill Project, Sittingbourne Skate Park – Capital Receipts | SBC | 150,000 | 200,000 | 0 | 0 | 0 |
| Faversham Creek Basin Regeneration Project (Swing Bridge) – Capital Receipts | SBC | 200,000 | 200,000 | 0 | 0 | 0 |
| Sittingbourne Town Centre –Internal/External Borrowing | SBC | 14,212,758 | 13,750,069 | 0 | 0 | 0 |
| Disabled Facilities Grant – External Grant | P | 2,062,800 | 3,676,727 | 2,062,800 | 2,062,800 | 2,062,800 |
| Total Housing, Economy & Community Services | | 16,655,558 | 17,873,146 | 2,062,800 | 2,062,800 | 2,062,800 |
| <u>Commissioning, Environment & Leisure - M. Cassell</u> | | | | | | |
| Barton's Point Coastal Park - replacement bridge - Capital Receipts | SBC | 0 | 120,000 | 0 | 0 | 0 |
| Faversham Recreation Ground Improvements – External Grants | P | 1,103,000 | 1,103,000 | 104,080 | 104,080 | 156,210 |
| Faversham Recreation Ground Improvements – Reserves | SBC | 0 | 50,000 | 0 | 0 | 0 |
| Faversham Recreation Ground Improvements – S106 | P | 225,920 | 225,920 | 21,320 | 21,320 | 21,320 |
| Gunpowder Works Oare Faversham – S106 | P | 0 | 9,000 | 0 | 0 | 0 |
| Leisure Centres – Internal / External Borrowing | SBC | 0 | 1,079,000 | 0 | 0 | 0 |
| Milton Creek Access Road – Reserves | SBC | 40,000 | 40,000 | 0 | 0 | 0 |
| Modular Toilet Kiosks – Reserves | SBC | 30,000 | 0 | 0 | 0 | 0 |
| Public toilet refurbishment - Minster Leas - Reserves | SBC | 0 | 30,000 | 0 | 0 | 0 |
| New Play Area – Iwade Schemes – S106 | P | 45,000 | 45,000 | 0 | 0 | 0 |
| Hugh Price Close Play Area Improvements – External Grants | P | 0 | 30,000 | 0 | 0 | 0 |
| Open Spaces Play Equipment – S106 | P | 226,000 | 226,000 | 130,000 | 100,000 | 0 |
| Play Improvements – Reserves | SBC | 150,000 | 0 | 150,000 | 100,000 | 0 |
| Play Improvements Rectory Road Playing Field - Reserves | SBC | 0 | 51,510 | 0 | 0 | 0 |
| Play Improvements – Balas Drive – External Grant | P | 0 | 1,000 | 0 | 0 | 0 |

Capital Programme

| | Funding SBC/ Partner- ship | 2019/20 Original Budget | 2019/20 Revised Budget | 2020/21 Original Budget | 2021/22 Original Budget | Budget Later Years |
|---|----------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|--------------------------|
| | | £ | £ | £ | £ | £ |
| Play Improvements – Balas Drive – Reserves | SBC | 0 | 10,000 | 0 | 0 | 0 |
| Play Improvements – Diligent Drive – Reserves | SBC | 0 | 18,000 | 0 | 0 | 0 |
| Play Improvements – Minster Lees – Reserves | SBC | 0 | 22,000 | 0 | 0 | 0 |
| Play Improvements – Minster Lees – External Grant | P | 0 | 9,000 | 0 | 0 | 0 |
| Play Improvements – Milton Creek County Park – Reserves | SBC | 0 | 27,200 | 0 | 0 | 0 |
| Play Improvements – Shellness Road – Reserves | SBC | 0 | 30,000 | 0 | 0 | 0 |
| Play Improvements – Shellness Road – External Grant | P | 0 | 15,000 | 0 | 0 | 0 |
| Play Improvements – Shellness Road – S106 Grant | P | 0 | 11,750 | 0 | 0 | 0 |
| Play Improvements – Rectory Play Area (Fitness) – S106 Grant | P | 0 | 20,000 | 0 | 0 | 0 |
| Public toilet refurbishment - Forum Sittingbourne - Capital Receipts | SBC | 0 | 50,000 | 0 | 0 | 0 |
| Public toilet refurbishment - Central Car Park Faversham - Capital Receipts | SBC | 0 | 40,000 | 0 | 0 | 0 |
| Public toilet refurbishment - Spinney Leysdown - Capital Receipts | SBC | 0 | 40,000 | 0 | 0 | 0 |
| Public toilet refurbishment - Minster Leas - Capital Receipts | SBC | 0 | 80,000 | 0 | 0 | 0 |
| Resurfacing Promenade, The Leas – External Grant | P | 84,970 | 84,970 | 0 | 0 | 0 |
| Wheeled Bins - Reserves | SBC | 0 | 94,000 | 157,000 | 35,000 | 63,000 |
| Beach Huts - Capital Receipts | SBC | 0 | 0 | 60,000 | 0 | 0 |
| Total Commissioning, Environment & Leisure | | 1,904,890 | 3,562,350 | 622,400 | 360,400 | 240,530 |
| Environmental Health - T. Beattie | | | | | | |
| Replacement of Air Pollution Monitoring Station – Capital Receipts | SBC | 0 | 49,045 | 0 | 0 | 0 |
| Total Environmental Health | | 0 | 49,045 | 0 | 0 | 0 |

Capital Programme

| | Funding SBC/ Partnership | 2019/20 Original Budget | 2019/20 Revised Budget | 2020/21 Original Budget | 2021/22 Original Budget | Budget Later Years |
|---|--------------------------|-------------------------|------------------------|-------------------------|-------------------------|--------------------|
| | | £ | £ | £ | £ | £ |
| Property - A. Adams | | | | | | |
| Folder Inserter Machine – Capital Receipts | SBC | 0 | 20,110 | 0 | 0 | 0 |
| Total Property | | 0 | 20,110 | 0 | 0 | 0 |
| Finance - N. Vickers | | | | | | |
| Agresso Upgrade – Reserves | SBC | 0 | 5,210 | 0 | 0 | 0 |
| Total Finance | | 0 | 5,210 | 0 | 0 | 0 |
| ICT - C. Woodward | | | | | | |
| ICT Infrastructure & Equipment Replacement - Reserves | SBC | 91,200 | 92,500 | 76,200 | 274,000 | 0 |
| Total ICT | | 91,200 | 92,500 | 76,200 | 274,000 | 0 |
| Planning – J. Freeman | | | | | | |
| Land Charges Shared Service – Online Submission Module – Capital Receipts | SBC | 0 | 0 | 6,400 | 0 | 0 |
| Total Planning | | 0 | 0 | 6,400 | 0 | 0 |
| Total Capital Programme Funded by SBC | SBC | 14,888,958 | 16,128,644 | 449,600 | 409,000 | 63,000 |
| Total Capital Programme Funded by Partners | P | 3,762,690 | 5,473,717 | 2,318,200 | 2,288,200 | 2,240,330 |
| Total Capital Programme | | 18,651,648 | 21,602,361 | 2,767,800 | 2,697,200 | 2,303,330 |